ARTES 4.0 Technology & Product Developments

Full Proposal

Part 3

Technical Proposal

Proposal title

Proposal Reference: reference number

Notes for the use of this template (to be removed from Full Proposal)

This document contains requirements gathered in annex. For convenience, they can be accessed via hyperlinks that are located at the beginning of the section they relate to. These requirements must be taken into account when completing the Proposal.

Material presented in this plain style must not be removed nor modified, unless stated otherwise by an explanatory note.

Parts highlighted in yellow may or may not need to be filled in, depending on the scope of the proposal (please refer to the related explanatory notes to determine if they apply or not).

Text in red font must be modified and/or completed by the Tenderer for the proposed activity (this supplementary information should be presented in plain typeface, i.e. not red, in the final version of the Full Proposal).

Text in blue italics is used for explanatory notes and guidance to help you to develop the Full Proposal content. They should be removed from the final document before submission.

A single Technical Proposal shall be included covering all Development Phases for which support is being requested under the ARTES 4.0 Technology & Product Developments Call for Proposals.

The whole development and validation plan of the product, from the current development status up to the completion of the product ready for commercialisation, shall be included in this Technical Proposal.

The Technical Proposal shall be at a level of detail commensurate with the development status of the product.

Use of this Full Proposal Template is **mandatory**. The Tenderer shall not change the structure of this Full Proposal Template (i.e. the table of contents must remain unchanged) and adhere to its guidelines and requirements. However, the format and lay-out can be modified, e.g. to be in-line with the Tenderer’s corporate identity.

Table of Contents

[1 Introduction 4](#_Toc56584169)

[2 Description of the Final Product 5](#_Toc56584170)

[2.1 Product Overview 5](#_Toc56584171)

[2.2 Product Tree 5](#_Toc56584172)

[2.3 Baseline Architecture 5](#_Toc56584173)

[2.4 Design Trade-Offs 6](#_Toc56584174)

[3 Third Party Products/Rights 7](#_Toc56584175)

[4 Product Heritage and Current Development Status 8](#_Toc56584176)

[4.1 Description of the Heritage and Starting Point 8](#_Toc56584177)

[4.2 Current Development Status of the Product 8](#_Toc56584178)

[5 Overall Product Development Constraints 9](#_Toc56584179)

[5.1 Key Product Requirements 9](#_Toc56584180)

[5.2 Other Constraints 9](#_Toc56584181)

[6 Technical Risk Analysis and Mitigation Plan 11](#_Toc56584182)

[7 Dependencies on Other Activities 12](#_Toc56584183)

[7.1 Dependencies on Previous Activities 12](#_Toc56584184)

[7.2 Overlap 12](#_Toc56584185)

[7.3 Management of Interdependencies 12](#_Toc56584186)

[8 Information security, Security Risk Analysis and Treatment Plan 14](#_Toc56584187)

[9 Overall Product Development Plan 15](#_Toc56584188)

[9.1 Development Phases 15](#_Toc56584189)

[9.2 Objectives 15](#_Toc56584190)

[9.3 Development logic 16](#_Toc56584191)

[9.4 Verification Approach 18](#_Toc56584192)

[10 In-Orbit Activity 19](#_Toc56584193)

[10.1 Flight Configuration 19](#_Toc56584194)

[10.2 Overall Mission Objective 19](#_Toc56584195)

[10.3 Host Mission(s)/Platform(s) 19](#_Toc56584196)

[10.4 Flight Items 20](#_Toc56584197)

[10.5 Accommodation of the Flight Items 22](#_Toc56584198)

[10.6 Concept of Operations 22](#_Toc56584199)

[10.7 Launch Activities and In-Orbit Test 23](#_Toc56584200)

[10.8 End-of-Life 23](#_Toc56584201)

[11 Ground Segment Demonstration Phase 24](#_Toc56584202)

[12 Utilisation Plan 25](#_Toc56584203)

[Annex 1: Requirements for Proposal Content 26](#_Toc56584204)

[Annex 2: Product Specification 28](#_Toc56584205)

# Introduction

This document describes the final product and its current development status. It presents an overall technical product development plan for the product and its constituent parts, from the current status up to the point where the product will be ready for commercialisation.

The Product Development Plan includes an overview of the work to be performed in names of Development Phases covered by the proposal, which are the subject of this proposal.

Include the following if appropriate

The following supporting documents related to this Product Development Plan are attached to the proposal.

**Supporting documentation**

|  |  |  |
| --- | --- | --- |
| **Document Title** | **Scope** | **Reference** |
| *e.g. Technical Specification* … | … | … |
| *e.g. Design, Development and Verification Plan* … | … | … |
| *e.g. Company Margin Philosophy* … | … | … |
| *e.g. Qualification Plan* … | … | … |
| *e.g. Risk Management Plan* … | … | … |

# Description of the Final Product

## Product Overview

The top-level technical description of the overall product and its main sub-systems is the following: …

You may include images to show what the product and its constituent modules will look like and block diagrams to show their implementation details

The role of the product in the context of the overall system/service of its target users is …

*For example:*

*the thruster is intended for small satellites providing DeltaV for station keeping and is mounted externally to the spacecraft;*

*the high power amplifier will provide RF amplification within a small transportable VSAT terminal.*

The external interfaces of the product are: …

## Product Tree

The following product tree is a hierarchical breakdown of the product into the hardware and software elements that are required to perform the product functions identified previously:

(insert a product tree block diagram)

For example, refer to ECSS-M-ST-10C-Rev.1, section 4.3.4

## Baseline Architecture

The main product or elements are described below.

Name of Module 1

Functions and features: …

Design Concept:…

Main requirements: …..

Critical Technologies:…

Name of Module 2

Functions and features: …

Design Concept:…

Main requirements: …..

Critical Technologies:…

## Design Trade-Offs

The following table summarises the main design trade-offs that led to the selection of the baseline implementation, including the rationale for the selection in each case.

**Summary of the main design trade-offs**

|  |  |  |  |
| --- | --- | --- | --- |
| **Trade-Off** | **Affected Performance Parameters** | **Implementation Options** | **Reason for Selecting the Baseline Implementation** |
| … | … | … | … |
| … | … | … | … |
| … | … | … | … |

A more detailed discussion of each trade-off, including its implications and a justification for selecting the baseline solution, is provided in the following paragraphs.

The trade-off between ….

# Third Party Products/Rights

No products or rights of third parties are planned to be used in the development of this product.

or

(delete the inapplicable paragraph)

The following third party products/rights are planned to be used in this product development: ….

The technical reasons for adopting a solution based on these third party products/rights are ….

The impact of this approach on the technical activities and the resulting products and their usage is ….

Financial information relating to the use of third party products/rights is provided in section … of the Financial Proposal (Part 6).

# Product Heritage and Current Development Status

## Description of the Heritage and Starting Point

The product is an evolution of existing product or product line.

The heritage product is … *summary details about the heritage products*

The new product will offer the following features over the current products:

* Function/capability 1 *(e.g. 20% mass saving, automatic level control or operation in a new frequency band).*
* Function/capability 2.

Key details of the heritage product can be found in document reference.

or

(delete the inapplicable paragraph)

The product represents a new product line for the entity. Relevant company capabilities are presented in Part 4 (sections 2, 3 and 4) of this Proposal.

## Current Development Status of the Product

Readiness levels definitions are available on the ARTES web site at <https://artes.esa.int/documents>  
(“TRL Definitions in ARTES Technology & Product Developments”)

The table below indicates the current readiness levels (RL) of the product, of each of its key modules/subsystems and of the technologies that are critical to the success of the development. The basis for each RL assessment is indicated in the table.

**Summary of the current development status**

| **Item** | **Current RL** | **Basis of the RL Assessment** |
| --- | --- | --- |
| Product … | … | … |
| Module 1 … | … | … |
| MMIC xx … | … | … |
| … | … | … |

The following paragraphs describe in more detail the development status of the product, its constituent parts and its critical technologies. Etc.

# Overall Product Development Constraints

## Key Product Requirements

The requirements detailed in the following table are the main driving factors in the design and development of the product, its subsystems and modules.

Key requirements are those considered essential to the success of the proposed development, or those that are likely to significantly affect the course of the development (e.g. design drivers).

The Tenderer should consider which of these key requirements should be included in the risk register (section 6).

The complete product specification is further detailed in Annex 2:.

**Key product requirements**

| **Product Requirements** | | |
| --- | --- | --- |
| **Requirement ID** | **Requirement** | **Description of criticality** |
| … | … | … |
| … | … | … |
| … | … | … |

## Other Constraints

No other constraints than those listed in section 5.1 affect the product development plan.

or

(delete the inapplicable paragraph)

The table below summarises other constraints that affect the product development plan.

**Other product development constraints**

| **Type of Constraint** | **Nature of the Constraint** | **Impact/Criticality** |
| --- | --- | --- |
| Business opportunity (e.g. bid, first customer, etc.) | … | … |
| Business Plan (time to market) | … | … |
| Business Plan (cost) | … | … |
| Implementation (e.g. STM and PFM instead of EQM) | … | … |
| Qualification/Certification/ Type Approval | … | … |
| Verification (e.g. test limitations due to size of item or availability and complexity of test set-up) | … | … |
| Other | … | … |

# Technical Risk Analysis and Mitigation Plan

The table below identifies the technical risks associated with the development of the product based on a preliminary risk analysis. They have been analysed in terms of their severity (potential impact) and probability of occurrence.

**Technical risks**

| **Description of Risk** | **Severity** | **Probability of Occurrence** | **Description of Impact** | **When Mitigated (Dev. Phase)** | **Mitigation Plan** |
| --- | --- | --- | --- | --- | --- |
| … | … | … | … | Technology | … |
| … | … | … | … | Product | … |
| … | … | … | … | … | … |
| … | … | … | … | … | … |

Provide further information below as required to properly explain the risk mitigation strategy and plans

The risk mitigation plan is …

The risk management plan can be found in ….

Include this section if this full proposal includes a Technology Phase

The specific technology risks to be retired during the Technology Phase are: …

The test/verification method(s) to be used during the Technology Phase to demonstrate that each technology risk has been retired are: …

# Dependencies on Other Activities

## Dependencies on Previous Activities

The proposed activity is/is not a follow-up of a previous activity/previous activities. There are/are no dependencies between the proposed activity and other activities falling outside of the scope of the proposed activity.

Include the text and complete the table below only if the proposed activity is a follow-up of a previous activity or activities or if there are dependencies between the proposed activity and other activities falling outside of the scope of the proposed activity

Further details are provided in the table below.

**Dependencies on previous, ongoing or future activities**

| **Programme** | **Activity Name** | **Brief Description** | **Start Date** | **End Date** | **Main outcomes/Nature of Dependency** |
| --- | --- | --- | --- | --- | --- |
| … | … | … | … | … | … |
| … | … | … | … | … | … |
| … | … | … | … | … | … |

## Overlap

We confirm that the work proposed does not overlap with any previous or currently running activity.

## Management of Interdependencies

Include this section if the proposed development is dependent on any on-going or future activities

Interdependencies between the proposed activity and the related activities identified in the previous section will be managed as follows. …

# Information Security, Security Risk Analysis and Treatment Plan

*To ensure the proper level of protection of the sensitive information it is required that a preliminary Security risk assessment is performed.*

*In case the preliminary security risk assessment has identified any activity outputs with sensitive data/information, the following paragraph shall present how security is integrated into the Project lifecycle and development plan, the process and frameworks to be applied, the outcome of the preliminary security assessment and planned secure development lifecycle.*

*It is expected that this section, or the one on the Design Development (par. 9.3), includes an overview of the intended Secure Development Lifecycle that will highlight the security activities.*

*It is expected that this section illustrates the type of service/capability, the type of data/information and identification of the main assets.*

*It is expected that this section illustrates the required Information Security properties associated to the previously defined information assets. This mapping shall allow the identification of the correct level of sensitivity.*

*Where possible and relevant, include paragraphs/subsection/reference detailing the methods used and a first iteration of the preliminary risk analysis with the related risk treatments (e.g. mitigations/controls needed) that will be included and the residual risks.*

*Where possible and relevant (it is recommended to capture any specific security requirements validation/certification[[1]](#footnote-2) into the development activities (see also par. 9.4).*

# Overall Product Development Plan

## Development Phases

The table below is a list of the Development Phases needed to advance the product from its current development status to the point where it is ready for commercial exploitation.

*Indicate, for each Development Phase, its status, how the Development Phase is/was/will be supported (e.g. internal project, ARTES 4.0 Element, national programme) and whether or not the project is included in the present proposal.*

**Summary of development phases**

| **Development Phase** | **Status** | **Supported By** | **Included in This Proposal** |
| --- | --- | --- | --- |
| Definition*(delete if not applicable)* | intended/running/completed | internal project | yes/no |
| Technology*(delete if not applicable)* | intended/running/completed | national programme | yes/no |
| Product*(delete if not applicable)* | intended/running/completed | ARTES 4.0 | yes/no |
| Demonstration*(delete if not applicable)* | intended/running/completed | … | yes/no |

## Objectives

|  |  |
| --- | --- |
| **Content Requirements** | **Phase(s)** |
| 3-1 | All |
| 3-2 | Definition |
| 3-3 | Technology |
| 3-4 | Product (Space Segment) |
| 3-5 | Product (Ground Segment and System) |
| 3-6, 3-7 | Demonstration |

The objectives of the Development Phases included in this proposal are summarised in the table below.

**Objectives of the proposed Phase(s)**

| **Development Phase** | **Objective** |
| --- | --- |
| Definition*(delete if not applicable)* | Generate a complete set of Product Requirements |
| Complete an initial design concept to allow development work to continue |
| Generate the appropriate supporting analyses demonstrating technical and economic feasibility of the product |
| Technology*(delete if not applicable)* | Objective 1 |
| Objective 2 |
| Etc. |
| Product*(delete if not applicable* | Objective 1 |
| Objective 2 |
| Etc. |
| Demonstration *(delete if not applicable)* | Objective 1 |
| Objective 2 |
| Etc. |

*Include the text below if this Proposal includes a Technology Phase*

We confirm that the work to be undertaken in the Technology Phase does not include any of the following:

* Materials qualification activities;
* Component qualification activities;
* Process qualification activities;
* Qualification activities on the equipment;
* Industrialisation of the product.

## Development logic

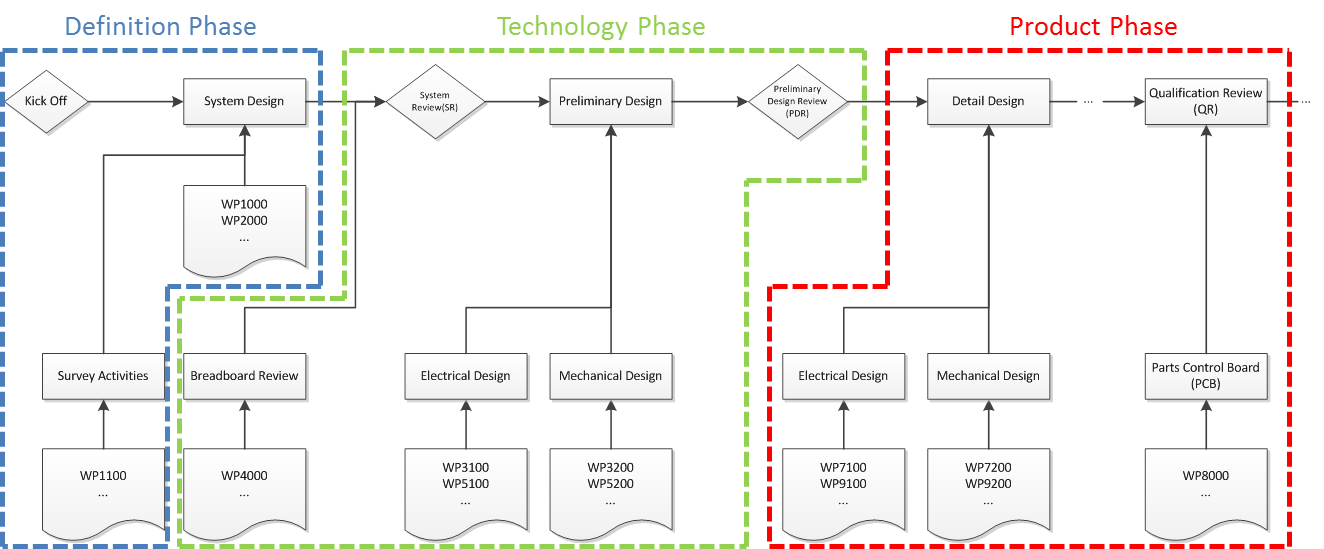
The following figure shows the overall development logic and, for the Development Phase(s) included in this Proposal, provides a visual description of the work packages interrelations as well as the logical flow of activities.

*Replace the example diagram below with that of the work logic and associated work packages.*

*The development logic shall be structured in such a way that it provides a clear traceability to all cost elements defined in both the Management and the Financial proposals.*

*If relevant, the system engineering methodology (e.g. Agile, V cycle, model-based, etc.) applied may be described.*

*If relevant, include security related activities having impact within the development logic and lifecycle (e.g. Common Criteria, NIST FIPS or national approval schemes, security validation activities).*



The above development logic is further described in the table below:

|  |  |  |
| --- | --- | --- |
| **Item** | **Development Phase(s)[[2]](#footnote-3)** | **Development Activities[[3]](#footnote-4)** |
| Module xxx | ……… | ……… |
| sub-system yyy | ……… | ……… |
| Component, material or process zzz | ……… | ……… |

*An item could be, for example, a module, sub-system, component, key technology, manufacturing process, or industrialisation. Provide supplementary text as necessary to fully explain the development approach.*

*The work to be performed on all modules that form the final product shall be described, even if not part of this activity. If a module development is not included in the proposed activity, its development approach shall in described in the column “when developed”*

*Please provide a concise product roadmap, if relevant.*

## Verification Approach

The table below identifies the verification activities to be undertaken through dedicated tests or analyses during the development of the product, indicating the Development Phase in which they will be carried out and on which model they will be performed, including any verification/certification activities relevant to security requirements when applicable.

Column 1: Development Phase during which the verification activity will be performed.

Column 2: The aspect(s) of the product to be confirmed by the verification activity (e.g. product functions, technical performance, market potential, certification, etc.).

Column 3: The verification method (test, analysis, simulation, inspection, etc.).

Column 4: The analytical, simulation, hardware or software model that will be used as a vehicle to perform the verification.

Column 5: The main standard(s) (e.g. ECSS, MIL, ESCC, ISO) applicable to the activity, if any.

**Summary of the verification approach**

| **Development Phase** | **Functionalities/ Requirements Verified** | **Verification Method** | **Model** | **Standard(s)** |
| --- | --- | --- | --- | --- |
| … | … | … | … | … |
| … | … | … | … | … |
| … | … | … | … | … |
| … | … | … | … | … |

Provide below any additional details to complement the information given in the table.

The verification approach in the development of the product from its current state to the point where it is ready for commercial exploitation is as follows. …

The product test sequence is the following:…

The product test matrix is the following:…

The elements test sequence is:…

# In-Orbit Activity

Include this section if a Space Segment (Atlas) Demonstration Phase is proposed, or a Technology Phase that includes an early in-orbit experiment.

In-orbit experiments are exceptionally allowed in a Technology Phase to verify the functioning of new technology in a system context when it is not possible to test the technology in a ground-based environment. The size of the in-orbit experimental hardware shall be the minimum required to verify correct functioning.

Three different scenarios are defined for in-orbit activities according to the purpose and use of the proposed flight item(s):

1. “Embedded Case” where the flight item is part of the main commercial mission (e.g. insertion of a new generation equipment into a redundancy ring of a conventional equipment, such as an LNA, TWTA or telecommand receiver).
2. “Independent Case (hosted)” where the flight item is on board alongside the main mission but does not form part of the operational mission (e.g. stand-alone platform elements, or mini payload as a hosted payload on a large satellite).

“Independent Case (standalone)” where the flight item constitutes the main purpose of the mission (e.g. a demonstration payload on a dedicated small satellite mission).

## Flight Configuration

Support is requested for an Embedded Case/Independent Case (hosted)/Independent Case (standalone).

Include the following sub-sections as appropriate

See the Cover letter for a definition of the Embedded and Independent Cases.

## Overall Mission Objective

The purpose of the in-orbit activity is to……

*Please provide a top level set of objectives for the in-orbit activity and the success criteria for the mission.*

The flight items will be installed and launched on [number of] spacecraft.

Include the following paragraph if more than one spacecraft is proposed.

The reason [number of] spacecraft are required is …

*Please provide a detailed reason why more than one spacecraft is proposed, and describe the orbits/missions of each spacecraft.*

## Host Mission(s)/Platform(s)

Details of the mission(s) in which the flight item(s) will be embarked are provided in the table below.

**Details of the Host Mission(s)/Platform(s)**

| **Item** | **Value** | **Comments** |
| --- | --- | --- |
| Operator | … | … |
| Mission Name | … | … |
| Mission Objective | … | … |
| Prime Spacecraft Manufacturer | … | … |
| Spacecraft Model/Details | … | … |
| Launch Vehicle (if known) | … | … |
| Intended Orbit | … | … |
| Duration of Operational Phase | … | … |
| Duration of Supported Test Phase | … | … |

Summary details of the spacecraft platform for this mission are provided below:

*Please provide a top level description of the spacecraft platform to be used on this mission and the reasons for selecting this platform for this activity.*

The following modifications to the standard platform are required to support this mission:

*If any modifications/customisations are required to the standard version of the proposed platform to support the proposed flight item(s), then please provide a top level description of these modifications/customisations.*

## Flight Items

The following items are proposed to be developed and flown as part of an in-orbit activity.

**Items to be developed and flown**

| **Flight Item** | **Total Number of Units in Spacecraft** | **Number of Units Supported by ARTES 4.0** | **Function/Usage Within the Mission***\** | **Fully Representative of Recurrent Flight Product** |
| --- | --- | --- | --- | --- |
| Item 1 | … | … | … | Yes/No |
| Item 2 | … | … | … | Yes/No |
| Item 3 | … | … | … | Yes/No |
| … | … | … | … | Yes/No |

\* Explain how the proposed architecture will support the mission objectives, including how the supported items will be utilised in the mission and how they will be used in the context of the payload or platform architecture. For example, for an embedded case, a redundant unit within a redundancy ring, with the rest of the hardware being standard hardware.

Provide supplementary information as necessary to fully describe the intended operational use of each item in the proposed in-orbit activity.

The operational use of Item 1 will be …(e.g. primary element, redundant element, …).

The operational use of Item 2 will be …(e.g. primary element, redundant element, …).

The table below contains further information on the innovative nature of the proposed flight item(s) and, in cases where more than one unit of the same item is proposed to be flown, why it is necessary to fly more than one unit.

**Flight Item Details**

| **Flight Item** | **Innovative Nature of the Flight Item***1* | **Rationale for More than One Flight Item of the Same Type***2* |
| --- | --- | --- |
| Item … | … | … / not applicable |
| Item … | … | … |
| Item .. | … | … |
| … | … | … |

1 Nature of the innovation that justifies the need for ARTES 4.0 support for this particular item (e.g. first flight heritage of a new product or product variant).

2 What function(s) would not be adequately demonstrated by flying only one item of the same type and how would these function(s) be adequately demonstrated by flying the proposed number of units?

Include the following statement and table if any of the above flight items are not fully representative of the recurrent flight product.

Some of the flight items identified above are not fully representative of the recurrent flight product. The following table explains the differences in each case and provides a justification for why a fully recurrent product is not proposed to be flown.

**Rationale for flying items not fully representative of the recurrent flight product**

| **Item** | **Differences with Respect to the Recurrent Flight Product** | **Rationale for not Flying a Representative Example of the Recurrent Flight Product** |
| --- | --- | --- |
| Item … | … | … |
| Item … | … | … |
| Item .. | … | … |
| … | … | … |

## Accommodation of the Flight Items

No activities associated with the accommodation of the supported flight items on board the spacecraft are included in the proposed in-orbit activity.

or

(delete the inapplicable paragraph)

The following table indicates the activities associated with the accommodation of the supported flight items on board the spacecraft, to be carried out by the spacecraft manufacturer.

**Activities associated with accommodating the flight items on board the spacecraft**

| **Activity** | **Description** | **Performed By** | **Included in the Proposal** |
| --- | --- | --- | --- |
| Accommodation Studies | … | contractor/spacecraft manufacturer | Yes/No |
| Accommodation in the Spacecraft | … | … | … |
| ... | … | … | … |
| … | … | … | … |

The nature of any work foreseen to be carried out by the spacecraft manufacturer shall be identified. For example, accommodation studies, design modifications performed to accommodate the innovative item(s), hardware specifically required for accommodation purposes, satellite level assembly, integration and test (AIT) and specific activities related to the innovative item(s) during the AIT and launch campaigns.

## Concept of Operations

Include this section if an Independent Case is proposed.

The baseline concept for operating the payload/spacecraft/ground elements of the mission is…..

No activities associated with developing the concept for operations of the payload/spacecraft/ground elements are included as part of the proposed in-orbit activity because … (include a justification for selecting this text).

or

(delete the inapplicable paragraph)

The following activities associated with developing the concept for operations of the payload/spacecraft/ground elements are included in the proposed in-orbit activity.

….(provide details of the baseline concept of operations for the payload/spacecraft/ground elements of the mission, and the associated developments which will take place during the activity).

## Launch Activities and In-Orbit Test

Include this section if an Independent Case is proposed.

No activities associated with the launch campaign and in orbit testing of the supported flight item(s) are included in this development phase.

or

(delete the inapplicable paragraph)

The following table describes the activities associated with the launch campaign, in orbit testing to verify performance and function and end-of-life operations of the supported flight item(s).

**Activities associated with the launch campaign and in orbit testing**

| **Activity Type** | **Activity** | **Performed By** | **Included in the Proposal** |
| --- | --- | --- | --- |
| Launch Campaign | … | … | Yes/No |
| … | … | … | … |
| In-Orbit Testing | … | … | … |
| … | … | … | … |

Launch campaign activities could include the part of the testing and early operation phase specific to the item(s), for verification of function and performance or monitoring.

The flight items will only be used to support in-orbit demonstration and validation activities during and after the completion of the proposed activity.

## End-of-Life

Include this section if an Independent Case (standalone) is proposed.

No activities associated with end-of-life and clean space requirements are included in this development phase because … (include a justification for selecting this text).

or

(delete the inapplicable paragraph)

The following activities associated with meeting end-of-life and clean space requirements are included in the in-orbit activity.

(include text setting out the activities to be undertaken to demonstrate compliance to end-of-life and clean space requirements. For example, Space Sustainability: Adoption Notice of ISO 24113: Space systems - Space debris mitigation requirements: ECSS-U-AS-10C Rev 1.)

# Ground Segment Demonstration Phase

Include this section only if a Ground Segment Demonstration Phase is proposed.

The following products are proposed to be developed and tested as part of the Ground Segment Demonstration Phase. We confirm that the ground segment architecture is of a scale sufficient to demonstrate the commercial attractiveness of the product.

**Items to be developed and tested in the Demonstration Phase**

| **Product** | **Total Number of Units** | **Number of Units Supported by ARTES 4.0** | **Function/Usage Within the Ground Segment Architecture** *\** | **Fully Representative of Recurrent Product** |
| --- | --- | --- | --- | --- |
| Product 1 | … | … | … | Yes/No |
| Product 2 | … | … | … | Yes/No |
| Product 3 | … | … | … | Yes/No |
| … | … | … | … | Yes/No |

\* Explain how the units supported by ARTES 4.0 will be embedded within the Ground Segment architecture.

Provide supplementary information as necessary to fully describe how each product is embedded in the Ground Segment architecture and its intended operational use in the context of both the proposed Demonstration Phase and the end-to-end system.

The operational use of Product 1 will be …

The operational use of Product 2 will be …

Include the following statement and table if any of the above items are not fully representative of the recurrent product.

Some of the items identified above are not fully representative of the recurrent product. The following table explains the differences in each case and provides a justification for why a fully recurrent product is not proposed for the Demonstration Phase.

**Rationale for items not being fully representative of the recurrent product**

| **Product** | **Differences with Respect to the Recurrent Product** | **Rationale for Not Employing a Representative Example of the Recurrent Product in the Demonstration Phase** |
| --- | --- | --- |
| Product … | … | … |
| Product … | … | … |
| Product .. | … | … |
| … | … | … |

# Utilisation Plan

Include this section only if a Ground Segment Demonstration Phase is proposed.

An initial version of the Utilisation Plan is provided in the following reference document(s), which is/are attached to this part of the proposal.

*The Utilisation Plan shall describe the activities to be carried out during the Demonstration Phase and define the related evaluation framework. It shall consist of the following sections:*

* *Users: identifying the actors in terms of organisations and user groups that will be involved in the Demonstration Phase and describing their roles.*
* *Utilisation baseline: describing the utilisation of the system (e.g. number of utilisation sessions, volume of data exchanged, duration of interactive sessions) and the associated planning (e.g. duration of the trial utilisation stage, starting date of the sites used for validation).*
* *Utilisation assessment: intended approach to evaluate the trial utilisation, including success goals, performance criteria (e.g. quality of the product/service, evolution of the number of users, utilisation time etc.).*
* *Utilisation preparation: describing the content elements that have to be developed or procured in the course of the project as a prerequisite to start the trial utilisation stage (e.g. products, training of people, statement of commitment from user/stakeholders involved in the trial utilisation, planned approach to promote the commercial uptake of the system/services).*
* *Utilisation risks: a risk assessment associated with the trial utilisation and your mitigation plan.*

1. Requirements for Proposal Content

| **Requirement** | **Template Section** |
| --- | --- |
| * 1. The Tenderer shall indicate the target (ending) readiness level (RL) of the product and of its major subsystems and key enabling technologies at the end of the proposed Development Phase. | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objectives of the **Definition Phase** shall at least be to: * establish the technical baseline for the product; * consolidate the user requirements and/or technical specifications and verification plans for the product; * assess the performance at system level with the aim to establish the technical baseline of the product to be developed; * assess the overall improvement at system level provided by the product to be developed; * consolidate the initial business case of the target product; * identify and establish a mitigation plan for risks including security risks. | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objectives of the **Technology Phase** shall at least be to: * mitigate the technical and security risks of the product development up to and including the manufacturing and test of a representative model of the product, but excluding qualification or industrialisation.   This phase may include demonstrators to verify the functioning of the technology in a system context. The size of the demonstrator shall be the minimum required to verify correct functioning. | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objectives of the **Space Segment Product Phase** shall at least be to complete: * all qualification testing of the product for flight on the specified spacecraft and launch vehicles, i.e. TRL 7 shall have been reached; * all materials qualifications required for the product; * all parts qualifications required for the product; * all process qualifications required for the product; * all security qualifications required for the product. | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objectives of the **Ground Segment and System** **Product Phase** shall at least be to: * be a product verified in a non-operational environment; * complete the product design and industrialisation, ready for commercial exploitation; * complete the verification of the product performance and security, via a suitable test program. This verification shall confirm the performance of the product is suitable for the target market | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objective of any **Demonstration Phase** shall at least be to validate the product or service in its operational environment (i.e. involving users and/or customers). | [Section 8.2](#_Objectives) Objectives |
| * 1. The Tenderer shall confirm that the objective of **Ground and user segment Demonstration Phase** shall validate key performance in the operational environment prior to commercialisation and on a scale sufficient to demonstrate the commercial attractiveness of the product. | [Section 8.2](#_Objectives) Objectives |
| * 1. For the **Space Segment, Ground Segment and System related activities,** the Product Specification shall define the technical requirements at a level of detail commensurate with the development status of the product. The technical requirements shall cover the following: * functional requirements; * performance requirements; * interface requirements; * environmental requirements; * design requirements; * quality requirements; * implementation requirements; * operational scenarios requirements, user needs and use cases (if applicable); * verification requirements, in particular those established for the product by any third party; * security requirements, risk management and maintenance; * quality   For example, third-party verification requirements could be received from the customer(s), or from a certification authority such as the FCC. Verification methods include test, analysis, similarity, review of design, inspection, or some combination of these.  Requirements needing further elaboration should be highlighted (e.g. TBC/TBD). | [ANNEX 2](#Spec) Technical Requirements |
| * 1. For the **Space Segment, Ground Segment and System related activities,** the Tenderer shall provide a copy of the technical requirements for any major subsystem of the product at a level of detail commensurate with the development status of the product. | [ANNEX 2](#Spec) Technical Requirements |
| * 1. The requirements should be specified using unique identifiers. | [ANNEX 2](#Spec) Technical Requirements |
| * 1. For the **Space Segment and System related activities** , the Product Specification shall define the requirements for quality control, including as applicable:      + - quality assurance        - dependability        - safety        - security        - electrical, electronic, electromechanical (EEE) components        - materials, mechanical parts and processes        - software product assurance | [ANNEX 2](#Spec) Technical Requirements |

1. Product Specification

**Technical Requirements**

|  |  |
| --- | --- |
| **Content Requirements** | **Phase(s)** |
| 3-8, 3-9, 3-10 | All |
| 3-11 | All (Space Segment and System) |

Include the requirements of the product to be developed and the main technical requirements of its constituent parts (in particular for the new assemblies to be developed such as sub-assemblies, modules, components, etc.)

Include the following statement if the product specification is provided as a separate document

The requirements for the product and its constituent parts are presented in document reference(s), a copy/copies of which is/are attached to this proposal.

**Statement of Compliance to the Requirements**

Include this section only if some or all requirements have been provided by a third party/external entity (for example, a satellite prime, an operator, or an ESA mission), or if the proposal addresses a Demonstration Phase, and there are differences between the proposed product configuration and the generic/fully operational one.

A statement of compliance to the requirements for the product and its constituent parts is presented in document reference(s), a copy/copies of which is/are attached to this proposal.

**Requirements Traceability**

Include this section if the product complexity is such that multi-level specifications are used and the development maturity of the product enables the traceability to be defined

A requirements traceability matrix is presented in document reference, a copy of which is attached to this proposal.

1. whether formal such as NIST FIPS, common criteria, or informal such as additional security coding practices, hardening/vulnerability scans, etc. [↑](#footnote-ref-2)
2. The development phase(s) in which the proposed development will take place. [↑](#footnote-ref-3)
3. Brief description of the proposed main development activities for this item. [↑](#footnote-ref-4)